

March 18, 1987

Dear Mr. Ambassador:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

The Honorable Michael Sotirhos
American Ambassador
Kingston, Jamaica

HHB/SW/WJB/jfcf
HHB-2



EMBASSY OF THE
UNITED STATES OF AMERICA

Kingston, Jamaica

HHB-2

March 2, 1987

Dear Senator Baker:

Please accept my sincere congratulations on your appointment by the President as his Chief of Staff. Estelle and I know you will be outstanding in this very important post. May we add our thanks to you for assuming the assignment at this time. We are certain the President and the nation will be well served.

We ended up in Jamaica, a challenging and delightful post. We do hope that, after a time, you can jump on down and visit -- even for a few days.

Please give our best to Mike & Bev as well as to Mrs. Baker.

Sincerely,

Michael Sotirhos
Ambassador

Honorable Howard H. Baker:
Chief of Staff
The White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Mr. Amb

HB

March 18, 1987

Dear Dick:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Richard G. Capen, Jr.
The Miami Herald
Publishing Company
1 Herald Plaza
Miami, FL 33132-1693

HHB/SW/WJB/jfcf
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The Miami Herald

A KNIGHT-RIDDER NEWSPAPER

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RICHARD G. CAPEN, JR.
Chairman and Publisher
(305) 376-3525

March 5, 1987

AIRBORNE EXPRESS

HHB-2

The Honorable Howard Baker
Chief of Staff and Assistant to The President
The White House
Washington, DC 20500

Dear Howard:

We are fortunate to have you in such a key position and wish you much success in your new responsibilities. We tried to reflect this tone in one of our editorials earlier this week, which I thought you would like to see.

In case you missed it, I am also sending you a copy of Heath Meriwether's column.

Sincerely,

Pick

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Enclosures

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The Miami Herald

JOHN S. KNIGHT (1894-1981)

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Comings and Goings

HOWARD BAKER'S appointment as White House chief of staff and the withdrawal of Robert Gates's nomination as CIA director add up to a Presidency that finally is starting to shake off its doldrums. Much remains to be done, but these steps are encouraging.

Howard Baker's repeated insistence that he will not be the "prime minister" of the Reagan Administration is telling, for the skills of a prime minister are exactly what seem to be needed. Mr. Baker is superbly qualified to run the Government for a President whose detachment from day-to-day affairs is painfully, disastrously evident.

The former senator is a skilled politician, a party loyalist but not an ideologue, a man accustomed to the give and take of elective politics. He earned respect for integrity as both majority and minority leader of the Senate. He understands the Constitutional prerogatives of the Congress, which former Chief of Staff Donald Regan clearly did not, and is comfortable in the public eye. The President could hardly have made a wiser choice.

The withdrawal of the Gates nomination further helps to counter the Administration's paralysis. Mr. Gates by most accounts is an able professional who is well qualified to head the CIA, where he has been deputy director to the ailing William Casey. Nevertheless, Mr. Gates's

Mr. Reagan Begins Rebuilding

involvement in the scandal will drain his time and attention for months, and that involvement properly drew Senate attention during the early stages of the confirmation process.

Thus the nomination's withdrawal, which was announced by Mr. Baker, clears the way for naming a director who is not bogged down in the agency's recent misadventures. That nominee probably should come from outside the CIA but needs strong credentials in intelligence and international affairs in order to qualify for prompt confirmation. The CIA needs a director chosen for competence and integrity, not for past political service.

Whether President Reagan actually can reassert his leadership at this late stage is still uncertain. Tonight's address to the nation will be crucial, as will his performance during the grueling months of investigation and likely prosecutions ahead. But in the three major steps taken since the Tower Commission issued its report — the jettisoning of Mr. Regan, the appointment of Mr. Baker, and the withdrawal of the Gates nomination — the President has done well.

So far, so good.

Spirit of Reconciliation

ON FRIDAY the archbishop of Miami went to *shul*. The visit of the Most Rev. Edward McCarthy to Temple Emanu-El in Miami Beach was, on the surface, part of the national observance of Brotherhood Month. In fact, however, it represented another step in the process of reconciliation between Catholicism

During the worship service at Temple Emanu-El, the archbishop spoke of the shared tradition, the love, and the kinship between

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To The Editors:
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The Iran-Contra Connection

The Miami Herald
Sunday, March 1, 1987

Story was in next seat, but Baker kept it to himself

Howard Baker had me convinced he was about to run for the presidency. I couldn't have been more fooled.

For two hours Friday morning on Eastern Flight 158 from Miami to Washington, D.C., former Sen. Howard Baker and I talked about the Tower Commission report, the feud between Nancy Reagan and chief of staff Donald Regan, Baker's vacation in Miami and his aspirations for the presidency in 1988.

Baker never hinted that in a few hours, he'd abandon his own presidential hopes in favor of trying to restore confidence in another person's presidency.

When my wife and I sat down in seats 12A and 12B, we immediately recognized Baker as the man in 12C.

We identified ourselves, including my position with The Herald. We found the man from Tennessee an approachable, down-to-earth person who delighted in talking about his trip last week to Dade's Metrozoo with his 5-year-old grandson.

"That's a good headline," he said to me,

The headline read: *Reagan's lack of control led to debacle, report concludes.*

He never let on that he was the man to whom President Reagan already had turned to restore some control at the White House.

Instead, most of our talk centered on his chances for the presidency in 1988.

He said he'd recently received a phone call from pollster Louis Harris about how his numbers in the presidential sweepstakes were "going up." When I asked him about his chances, he said he'd gotten a good reception in Iowa and New Hampshire, where he has political organizations in place.

He said he felt that if he chose to enter the race, he and Sen. Robert Dole, R-Kan., probably would be the toughest competitors for Vice President George Bush, who he agreed might be hurt by the revelations on the Iran-contra affair. He said he would be making a decision "right away" about the campaign.

He sounded in every way like a man

Heath Meriwether

Executive Editor



Commission had portrayed Ronald Reagan as a "disengaged president."

Baker said he had not found Reagan to be that way in his four years as majority leader of the Senate from 1981 to 1985. He recalled that he would phone the White House and tell the staff what he wanted to discuss with the president. He found Reagan "a fully up-to-speed president," Baker said of these talks.

However, Baker recalled also that he might see the president a couple of weeks later and mention the conversation and

long, Baker said, smiling.

I wondered out loud to Baker whether I could believe that the feud between Nancy Reagan and Don Regan was as intense as I had read. He paused for several seconds, then said: "You can believe it."

He said Nancy Reagan wasn't the type of political wife who involved herself with all aspects of her husband's political life. But "when she gets her hackles up, she can be a dragon," he said.

The feud between the first lady and Regan has been grist for Washington conversations for weeks and was a sure sign to insiders that Regan couldn't survive much longer as chief of staff to the president.

At one point on the plane, Baker leaned over to me as I read The Herald's coverage of the Tower report and asked me who was being mentioned as a possible replacement for Regan.

He must have been smiling inwardly at all the speculation, none of which

phone call from President Reagan Thursday evening in Miami, where he was vacationing with his wife, daughter and grandson. Returning from Metrozoo to his vacation hotel in Bal Harbour, Baker said he'd gotten caught in a traffic jam on the expressway that rivaled any he'd seen in Washington.

After the president's phone call, Baker caught the Eastern flight to Washington, the same one my wife and I were traveling on for a weekend stay at my sister's home in suburban Virginia.

As we prepared to get off the plane in Washington, three hours before Baker would tell the president that he would accept the job as chief of staff, I wished Baker good luck on his decision on the presidency, whatever it was.

When I picked up The Washington Post Saturday morning on my sister's doorstep, I wished I'd asked him what his decision would be — and when.

Baker team gets to work immediately

Reagan's image is its first task

REAGAN / from 1A

confer with congressional leaders on how best to proceed with his legislative proposals.

He also will be asking their advice on how to extricate the administration from the Iran-contra arms sales predicament and how to restore his own sagging credibility.

"He wants to get all that behind him," said one White House official, who asked not to be identified. "He is still trying to figure out the best way to do it. That's why he is ranging wide and far to get advice from people he respects."

Baker did not attend Saturday's meeting, officials said, because of a long-standing commitment he had made for a family vacation in Miami. He returned there Friday night from Washington but will report to his new job at the White House Monday.

At midday Saturday, the White House released a letter from



United Press International

Donald Regan shows identification as he arrives at White House.

House officials said.

The leak caught the quick-tempered Regan by surprise and, in a towering rage, he dashed off a

was released.

The conversation cooled Regan's temper but did little to mend his wounded ego, according to several

praising Baker several minutes before the White House press office issued its statement confirming Regan's resignation and

Fateful call

Baker was at Metrozoo when president rang

By LUIS FELDSTEIN SOTO
Herald Staff Writer

Howard Baker, the man chosen to bail the president of the United States out of deep trouble, was playing tennis Saturday afternoon in Bal Harbour while his wife baby-sat the grandchildren in their hotel room.

He got his last dose of South Florida sunshine before tackling some dark clouds in Washington Monday as the president's new chief of staff.

After vacationing in Bal Harbour for a week and a half, Baker had called his family together for a weekend summit to discuss his presidential ambitions. Joining him were his wife, Joy, his daughter, Cissy, his son, Darek, Darek's wife, Karen, and the couple's two children, Daniel and Matthew.

"We sort of had a gathering of our family to see if he was going to run for president or not," Joy Baker said in a telephone interview Saturday.

'I said, 'Well, he's not here. He's got his grandchildren at the zoo.''

Joy Baker

"It might have been the president. I don't know."

When Baker returned from the zoo at about 5 p.m., he called the president right back. He "had no idea" why Ronald Reagan was calling him, Joy Baker said. He got through to the president "very quickly," she said.

She wouldn't discuss the exchange, except to say it was "quite lengthy," lasting almost 15 minutes. As he spoke, Joy and Karen Baker "sort of got the idea from listening to the conversation" that Baker would be going to the White

Reagan's style has long been a problem, critics say

REAGAN/from 1A

sales were being carried out over 18 months. And he is portrayed as the only high-level official who failed to recognize or refused to admit that he was engaging the America-hating rulers of Iran in a weapons-for-hostages exchange.

Reagan's critics, who have been making the same charges about his style of leadership throughout his presidency, were quick to point out that a panel handpicked by Reagan came to the same conclusion the critics had reached six years before on issues ranging from the federal budget deficit to nuclear arms negotiations with the Soviets.

"The chickens came home to roost on this leadership style," said Sen. Carl Levin, D-Mich. "This is a totally excessive hands-off style, which is that you state some general platitude and hope it's being carried out."

Peter D. Hart, a Democratic political consultant, said Reagan's passive and confused performance in the affair has rekindled concerns about the 76-year-old president's physical and mental state. "I was out in Illinois last week and one person told me it's going to be a lot of years before we elect a president older than 70 again," he said.

But it is not just the Democratic

that Reagan did not appear to understand the implications of many of his own proposals at the Reykjavik arms summit meeting with Soviet leader Mikhail Gorbachev last October.

Stockman description

Many of the criticisms leveled against Reagan by the Tower Commission were expressed last spring by former budget director David A. Stockman in his memoirs on his years in the Reagan administration. At the time, however, Stockman's observations were assailed as the self-serving musings of a traitor who sold out the president for a \$2 million book advance.

Stockman had described a president who was not particularly bright or curious and who was lazy and uninterested in day-to-day operations. Stockman also described a president who had trouble confronting reality, a man whose view of the world was rooted in the Midwestern, small-town values of his youth and who seemed unwilling or unable to comprehend the changes and complexities of today's world.

"What do you do when your president ignores all the palpable, relevant facts and wanders in circles?" Stockman penned, referring to Reagan's refusal to accept



Levin



Tauke



Stockman



O'Neill

'The roots were all there. We should have known . . . This sort of thing was inevitable.'

Michael Klare,
political scientist

is, he knows less than any president I've ever met."

If Reagan has always been like that, then how come he managed to win two landslide elections, achieve so many legislative successes and set popularity records in public opinion polls for post-war presidents?

Both his critics and his defenders agree that Reagan has compen-

sive victories and quickly steered the president away from political disasters-in-waiting, such as a short-lived attempt by the administration in 1981 to reduce Social Security benefits.

Reagan, an accomplished speaker and performer, also was on center stage advocating programs or themes that appealed to a majority of Americans: tax cuts, a war against inflation and a revival of American military power. And he delivered peace and prosperity for most Americans.

When the president supported unpopular programs, he always had an administration official to serve as his lightning rod to deflect heat from himself. It was Stockman's cruel budget cuts in programs for the poor, Interior Secretary James Watt's anti-envi-

happen.

An obsession with secrecy, a vast buildup in covert operations, a politicized bureaucracy and "amateur night" staffing at the White House all contributed to the making of the crisis, experts say.

"Secrecy was used, and covert methods were developed, to make it possible to do things the administration knew would not be acceptable to the public if discovered," said John Steinbruner, director of foreign policy studies at the Brookings Institution.

'Amateur night'

Covert activities have grown dramatically during the Reagan years. The president has authorized at least 50 covert operations since he took office, according to congressional sources, the largest number since the 1960s and early 1970s.

The replacement of career diplomats with people who share the administration's right-wing views also has caused problems, experts say. They cite Lt. Col. Oliver L. North, Vice Adm. John Poindexter and former national security adviser Robert C. McFarlane, plus the network of conservatives outside the government who helped them operate, as examples.

"This administration used an

North, who I have always thought of as bright, but impulsive.

"All three of these men were so far over their heads it is pathetic."

Less energetic?

The president's longtime associates contend that Reagan's detached style works well and can prove successful again now that he has ousted Regan and brought in the highly regarded former Sen. Howard Baker.

"The problem is that his staff was not up to it," said James Lake, a political consultant who has worked for Reagan over the past decade. "His management style demands highly competent people around to do the details. The failure was his staff, not him."

Yet some of his backers wonder whether Reagan might be growing too passive and detached. One noted that ever since his cancer operation in the summer of 1985, which coincided with the start of the Iranian arms sales, the president has seemed less energetic and engaged than he was six years ago.

Another supporter pointed out that it was Reagan's passivity that weakened his staff in the first place. Regan, who had been treasury secretary, and James Baker had decided on their own to

The Miami Herald

JOHN S. KNIGHT (1894-1981)

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JOANNA WRAGG, Associate Editor

PETE WEITZEL, Managing Editor

Overdue, But Welcome

FINALLY, and in carefully measured phrases, President Reagan has begun to clear away the debris that his own performance and that of his subordinates had pulled down onto his Administration. The President on Wednesday night made the crucial admission of error and invoked the critical requirements of obeying the law and cooperating with Congress. Now, as the President wishes, his Administration can "go forward."

Perhaps the most telling reaction to the President's speech came from Senate Republican leader Robert Dole, who observed, "This would have been a great speech for the night before Thanksgiving, last year." For by allowing the Iran-contra scandal to fester so long, the President compounded the damage inflicted by the initial policy errors and flagrant abuses by the National Security Council (NSC) staff.

Nevertheless, Mr. Reagan did what could be done. His words of contrition, while not as strong as many would have liked, ring true because they are accompanied by actions whose meaning cannot be misread. The firing of Chief of Staff Donald Regan and his replacement by the skilled and trustworthy Howard Baker is an irrevocable step back toward straightforward Government. The nomination of the FBI's William Webster to head the CIA is in the same vein. So is the decision to put a legal adviser in the NSC and to stop that agency's covert

The Reagan Speech

activities. These actions are wholly consistent with the promises of the Wednesday speech.

Those promises will be tested severely in the months ahead as the special prosecutor and the congressional committees dig deeper into the secrets of the White House basement. Further embarrassments to the Administration are inevitable as investigators trace the secret millions, expose the shadowy career of Oliver North and his cronies, and untangle the knots that have been tied in U.S. policy on terrorism, on Central America, and on the Middle East.

The full recovery of the President's credibility will depend on his ability to, in his own phrase, "stay the course." At least that course now is clear.

President Reagan has disavowed the arms-for-hostages swap in Iran, accepted responsibility for failure to supervise his Administration, renounced "freelancing" in national-security affairs, and rededicated his office to obeying the laws made by Congress. One speech cannot banish the distraction that the continuing investigations necessarily will pose, but it does make it possible for the Administration to pursue normal business in addition to Irancon.

That step is no less welcome for being three months overdue.

Delinquent Strategy

FLORIDA would save one-third of its annual costs for warehousing juvenile delinquents if it sent them to Harvard. That's an oft-repeated comparison, but it has reached too few who have

On Juveniles

children likely to fall into crime and

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To The Editor:

I am glad to published staff Feb. 22 article Association (LE count of just wh Metro governm zoning matters have not been el

It is easy members and interested in the shortage of clas they get to hu

March 18, 1987

Dear Weldon:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

The Honorable Curt Weldon
House of Representatives
Washington, D.C. 20515

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HHB-2



HOUSE OF REPRESENTATIVES
WASHINGTON, D. C. 20515

HHB-2
CURT WELDON
SEVENTH DISTRICT
PENNSYLVANIA

The Honorable Howard Baker
Chief of Staff to the
President of the United States
The White House
Washington, D. C. 20500

Dear Senator Baker:

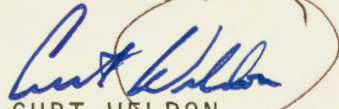
Congratulations on your new position as
Chief of Staff to the President of the United
States. I am certain that you will be successful
in this role.

I would like to draw your attention to the
following newspaper ad placed in a local newspaper
by a good friend, supporter and loyal Republican,
Charles Sexton. Mr. Sexton is the leader of the
Springfield, Pennsylvania Republican party. I
understand that you appeared before their town
dinner twice and were received very warmly by the
proud Republicans of that community.

Mr. Sexton asked me to forward this ad to you.
As you can see there are plenty of Republicans that
haven't given up on the President and his policies.
I am sure you will agree we could use more Republican
leaders like Mr. Sexton.

Again, congratulations. I look forward to
working with you and the President in the 100th
Congress.

Sincerely yours,


CURT WELDON
Member of Congress

HB

America Today . . . Under President Reagan

Ronald Reagan assumed the office of President in January of 1981. The following table depicts the economic climate of this country on that date, compared to January of 1987.

	1980	1987
* Economic Growth Rate	0%	2.5%
Inflation Rate	13.5%	1.1% (Lowest In 25 Years)
Interest Rate (Prime)	21%	7.5%

America is a large and complex country with domestic and international problems that are dealt with on a daily basis by our chief executive.

The Iran Affair was mishandled, badly supervised and a mistake; but the President broke no laws and his greatest fault was a poorly placed trust in an over-zealous staff whose prime mission was to free American hostages. Don't let this error of compassion overshadow the many blessings we have today because of President Reagan's Leadership.

Look back to 1980 and answer these questions:

1. Are *You* better off economically today than you were in 1980?
2. Do you feel better about America, and being an American today than in 1980?
3. Do you think a Presidency should be destroyed by a media so intent on finding fault with our country and its leaders that they provide political cannon fodder for our enemies at home and abroad?

If you have answered these questions honestly then you have reached the same conclusion that I have:

America today is a better place to live and raise our families because Ronald Reagan is our President.

March 18, 1987

Dear Mr. Skladany:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Barney J. Skladany, Jr.
Suite 620
1100 Connecticut Avenue
Washington, D.C. 20036

HHB/SW/WJB/jfcf
HHB-2

SUITE 620
1100 CONNECTICUT AVENUE
WASHINGTON, D. C. 20036

BARNEY J. SKLADANY, JR.

m.

March 6, 1987

HB-2

Dear Senator Baker:

I would like to extend my best wishes as you undertake your new responsibilities.

Your response to the President's call is a model of public service for us all.

Sincerely,

Barney J. Skladany, Jr.

The Honorable Howard H. Baker, Jr.
Chief of Staff
The White House
Washington, D.C. 20500

HB

March 18, 1987

Dear Barney:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. Bernard H. Barnett
Barnett and Alagia
1000 Thomas Jefferson Street, N.W.
Washington, D.C. 20007

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LAW OFFICES

BARNETT & ALAGIA

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WASHINGTON, D.C. 20007

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BERNARD H. BARNETT
PARTNER

March 3, 1987

HHB-2

The Honorable Howard H. Baker, Jr.
3224 Woodland Drive
Washington, D.C. 20008

Dear Howard:

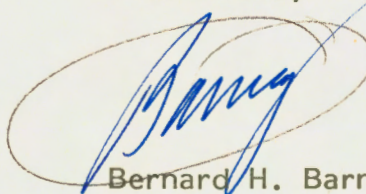
Congratulations for accepting the Chief of Staff for President Reagan. Under the circumstances, your participation may avoid the perception of another GOP disaster.

You have relieved me of fundraising since you are not a candidate -- besides I'm getting old. Now Charlie and the young ones can go to work. In my opinion, you are a viable candidate and you have made a great sacrifice.

If there is anything I can do to help, call on me.

With best wishes to you and Joy,

Your friend,



Bernard H. Barnett

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March 18, 1987

Dear Mr. Nakao:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Elichi Nakao, M.P.
House of Representatives
The Diet
Tokyo, Japan

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HHB-2

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NSC Japan
desk.
Shirke,
Jan

THE HONORABLE HOWARD P. BAKER
CHIEF OF STAFF TO
THE PRESIDENT OF THE UNITED STATES
THE WHITE HOUSE
WASHINGTON, DC

HHB-2
Prime Minister Nakasone and I congratulate you on your new appointment and wish you every success. We were delighted by the news of your new position which reassures us that President Reagan's leadership will be bolstered by an experienced senior statesman who truly understands and appreciates the vital importance and true meaning of our bilateral relationship. This is very timely and welcome news, indeed.

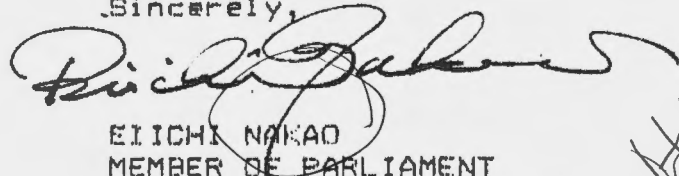
We fondly recall the happy moments of our receiving your visit in Tokyo and our meetings in Washington.

With you at the President's side, our confidence is greatly enhanced that real and meaningful cooperation will persist between our two countries to the overall advantage of the Free World. Within this framework, mutual problems can be addressed and resolved amicably and effectively.

We further invite you to visit Japan again at the earliest opportunity and will be honored to receive you here.

Prime Minister Nakasone and myself wish you godspeed and extend our warmest personal regards.

Sincerely,


EIICHI NAKAO
MEMBER OF PARLIAMENT
HOUSE OF REPRESENTATIVES
THE DIET
TOKYO, JAPAN

March 18, 1987

Dear Don:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. O. Donald Maxwell
Chairman of the Board and
Chief Executive Officer
Commerce Union Bank Eastern
795 Main Street West
Oak Ridge, TN 37830

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**Commerce
Union Bank
Eastern**

Q. Donald Maxwell
Chairman of the Board and
Chief Executive Officer

March 2, 1987

HHB-2

Senator Howard H. Baker
Chief of Staff
White House
Washington, D.C.

Dear Senator:

My sincere congratulations and best wishes upon your answering the call of the President.

I am somewhat disappointed that you will not throw your hat in the ring for the presidency. However, since fate generally determines who will provide the leadership of our Country, this may be a blessing in disguise for you. Since after you provide the leadership over the next couple of years, the citizens of our Country may rally to the cause of selecting you to lead our nation over the next four years.

Your appearance on television reflected happiness and delight in assuming this outstanding position, and I agree with the media reporting that you are the only person that has the overall ability to meld a successful solution to the problems surrounding the leadership of our great Country.

Should an occasion arise whereas my assistance is needed, I likewise will answer your call.

May God's richest blessings continue to shine upon you and your family as you assume this monumental task of rebuilding our credibility throughout the world.

Sincerely,

Q. Donald Maxwell
Chairman of the Board
and Chief Executive Officer

H

March 18, 1987

Dear Maxine and Jack:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

The Reverend and Mrs. C. H. Reckard
First Presbyterian Church
617 North Elm Street
Greensboro, NC 27401-2095

HHB/SW/WJB/jfcf
HHB-2



FIRST PRESBYTERIAN CHURCH

617 NORTH ELM STREET
GREENSBORO, NORTH CAROLINA 27401-2095
(919) 373-0445

March 4, 1987

C. H. RECKARD
ASSOCIATE MINISTER

HHB-2

The Honorable Howard H. Baker, Jr.
3224 Woodland Drive
Washington, D. C. 20008

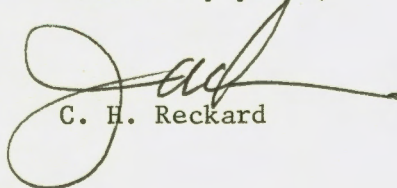
Dear Howard:

Maxine and I want you to know how proud we are of you and your tremendous contributions in the past to our nation, and of your present calling to be in such a critical position in the White House.

We want you to know also that we have you in our prayers that the Lord will give you His blessings and so work through you for the good things that can happen through our President and his administration.

Please give Joy our love.

Faithfully yours,



C. H. Reckard

CHR/mh

Dear Jack & Maxine

H

March 18, 1987

Dear Jim:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.
Chief of Staff to the President

Mr. James R. Galbraith
Hilton Hotels Corporation
Post Office Box 5567
Beverly Hills, CA 90210

HHB/SW/WJB/jfcf
HHB-2



HILTON HOTELS CORPORATION

James R. Galbraith
Senior Vice President—Corporate Affairs

March 2, 1987

HHB-2

The Honorable Howard H. Baker, Jr.
Chief of Staff
The White House
Washington, D.C. 20500

Dear Senator:

I have mixed feelings about your appointment as White House Chief of Staff. You certainly bring great savvy and credibility to a difficult situation but at the same time I am sorry you will not be pursuing your own Presidential campaign.

I applaud you for responding to President Reagan in his time of need and I wish you the best of luck.

Best regards.

Cordially,

James R. Galbraith

Jim

HB